

Project and Operations Ledger Account Procedure Section 1 - Purpose

(1) To support the implementation of the <u>Project and Operations Ledger Account Policy</u>. This document provides guidance on the process of creation and maintenance of an account in the Project and Operations Ledgers.

Scope

(2) This Procedure applies to all officers, directors, members, employees, consultants and contractors of Macquarie University and its Controlled Entities. (Specific application of these principles within the financial ledger systems of the Controlled Entities may vary, due to the array of financial systems used across the Group).

Section 2 - Policy

(3) Refer to the Project and Operations Ledger Account Policy.

Section 3 - Procedures

Part A - Responsibilities and Required Actions

Account Structure in the Finance Chart

Project Ledger - Account Structure

(4) Accounts are created with a parent-child structure, with income and expenses recorded in the 'child' layer, known as the sub-group. Separate 'child' codes are established to separate out different sources of funding to ensure appropriate revenue recognition and reporting of the funding. See the example below:

Account:

12345 – parent layer (reporting layer only), comprising several 'children' or sub-groups: 12345/01 – sub-group, e.g., external income from the ARC Discovery Program

12345/19 – sub-group, e.g., external income from the ARC Fellowships 12345/20 – sub-group, e.g., internal income from the DVC-Research

- (5) Each funding source should be recorded against one sub-group except for Research fellowship grants as these are for specific salary costs, as per the example above. The creation of multiple sub-groups for a single funding source is not permitted as there are various accounting processes and external reporting requirements that are dependent on the current design of the chart. Instances of these will be assessed on a case-by-case basis in conjunction with the Finance Manager, Research Reporting.
- (6) The University will not recycle or reuse existing Project Ledger Accounts, in order to maintain the integrity of lifeto-date reporting of financial information. The Finance One chart is live and all changes including remapping of Accounts are applied retrospectively.

(7) The table below defines the use of sub-groups according to their funding source. Changes to this defined usage, introduction of additional or retirement of existing sub-groups, requires approval by Director, Financial Operations, Tax and Treasury or their nominated delegate.

Sub-group Range	Type of fund / Fund source
00-17	External Research Funding
18	External Research Fellowship reserve
19	External Research Fellowship
20,23-29	Internal Funding
21	Internal Fellowship
22	Internal Scholarship
30-39,41-47	Non-Research
40	Individual Academic Account
49	Script Costs
50-59	Project Activity
99	Not used

Project Ledger - Types of Accounts

- (8) There are several types of Accounts, differentiated by their funding source, their purpose, the procedures required for account set-up, the permitted use of Residual Funds at the Account End Date, and the determination of the Carry Forward End Date.
- (9) The Account types apply to the Account sub-group or 'child' level, rather than the Account 'parent' level.
- (10) Note that where funding is received for a mixture of research and non-research purposes, the funds assigned for each purpose will be recorded in different sub-groups within the Account, to enable different HERDC codes to be assigned to each sub-group and apply appropriate revenue recognition.
- (11) Each Account type is summarised in the table below, with additional detail included in the Appendix.

Account Type	Purpose of Account
Externally Funded Research Accounts	Externally funded research activities with a Written Document that specifies the income source, required use and available duration for use of the funds. Account set-up approval: Research Services or Office of Advancement Common sources of income are listed in Part B Summary by account.
Externally Funded Non- Research Accounts	Externally funded non-research activities with a Written Document that specifies the income source, required use and available duration for use of the funds. Account set-up approval: Member of Executive or their nominated delegate; and Director, Financial Operations, Tax and Treasury or their nominated delegate. Common sources of income are listed in Part B Summary by account.
Internally Funded Research / Non-Research Accounts	Internally funded activities with a Written Document that specifies the income source, required use and available duration for use of the funds. Account set-up approval: Member of Executive or their nominated delegate; and Director, Financial Operations, Tax and Treasury or their nominated delegate. Common sources of income are listed in Part B Summary by account.

Account Type	Purpose of Account
Individual Academic Accounts (IAA)	An account opened for use by an individual academic to record income earned that does not have specific usage restrictions attached to the income source. The purpose, current and likely future income source. The purpose, current and likely future income sources, expenditure plan, and anticipated account duration must be agreed and documented in a Finance Project Ledger Account. Set-up Form. Originating funds must not be allocated to this Account Account type, a such funds meet the definition of another Account type, e.g., an Externally Funded Research Account. For this reason, it will be assumed that all funds allocated to this Account type will not be considered for HERDC (and therefore will not be considered for HERDC reporting), as all funds for Research Activities must be assigned to either an Externally Funded Research Account. The name of an IAA when it is set-up in the finance system will typically include the name of the account custodian, e.g., 1AA - John Smith. The assignment of custodian to an IAA gives the custodian budgetary control over the funds in the account, subject to adherence to University policies. Funds in IAA remain the legal property of the University. Account set-up and review: Account set-up and review in a set and se
	i oney.

Account Type	Purpose of Account
Capital	An account, typically used by Property and IT, to capture capital expenses in delivery of an approved capital project. Account set-up approval: Project Manager
Other	Occasionally an account may be required in the Project Ledger that does not fit into any of the above Account types. Request for such accounts must be made via a Finance Project Ledger Account Set-up Form. Account set-up approval: Member of Executive, or their nominated delegate; and Director, Financial Operations, Tax and Treasury or their nominated delegate.

Project Ledger - Project Life

Account Start Date

(12) The date when the Account commences. For externally funded Accounts, this date will typically be stated in the Written Document. For internally funded Accounts, or other Accounts without a start date specified in the Written Document, the Account Start Date is deemed to be the earlier of either the date on which a Written Document is signed, or the date on which an Account is opened in Finance One.

Account End Date

(13) The last date by which funds are available for spending to deliver against the objectives of the requirements of a Written Document. This date is commonly stated in the Written Document (for external Funding Providers) or will be stated in the <u>Finance Project Ledger Account Set-up Form</u>. Funds will typically all be spent by this date. Accounts where donations are the revenue source will have a default end date of ten (10) years from Account Start Date unless otherwise stipulated in the Written Document. For externally funded projects, the final Chief Investigator Report and the final Financial Acquittal report are typically completed after this date. Procedure on extensions to the Account End Date varies by Account type. Refer to Part B Summary by account for details.

Account Active Period

(14) The time between the Account Start Date and Account End Date is the Account Active Period. It is the period during which all key activities stipulated in the Written Document are delivered.

Carry Forward End Date

- (15) This is the last date on which funds in the Account can be accessed for any purpose.
- (16) For Externally Funded (Research or Non-Research) Accounts, the Carry Forward End Date will be 31 December of the year following the Account End Date, unless residual funds are required to be returned to the Funding Provider, in which case the Carry Forward End Date will be the same as at Account End Date.
- (17) For Internally Funded (Research or Non-Research) Accounts, Individual Academic Accounts and Capital Accounts, the Carry Forward End Date will be same as the Account End Date.

Account Residual Period

- (18) The period between the Account End Date and the Carry Forward End Date is known as the Account Residual Period.
- (19) This concept only applies for Externally Funded (Research and Non-Research) Accounts. During this time, final Chief Investigator Reports are commonly written, and residual funds are returned to the Funding Provider, if stipulated in the Written Document (e.g., ARC, NHMRC) or are used by the Account owner.

Project Ledger - Residual Funds

(20) This concept only applies for Externally Funded (Research and Non-Research) Accounts.

	Externally Funded Research Accounts	Externally Funded Non-Research Accounts	
Account Active Period	Funds are available for use by the Account owne Activities as specified in the Written Document.	er for spending on Research / Non-Research	
Residual Period	Funds are available for use by the Account owne Activities. Usage of funds may be subject to peri staff.		
Access to funds after Carry Forward End Date	The Account owner will not be able to access fur	nds after this date.	
Surplus Balance at Carry Forward End Date		Surplus Balance is transferred to Faculty Residual Account - Research / Non-Research in the Project Ledger. A new Account is created for each financial year.	
Approval to Re-Purpose Funds from Faculty Residual Pool Account	At the direction of the relevant Faculty Executive Dean, in consultation with the Deputy Vice-Chancellor (Research), to meet the strategic research aims of their Faculty, for twelve (12) months from the Carry Forward End Date of the transferred funds.	At the direction of the relevant Faculty Executive Dean, in consultation with the Deputy Vice-Chancellor (Academic), to meet the strategic non-research aims of their Faculty, for twelve (12) months from the Carry Forward End Date of the transferred funds.	
Use of Funds from Faculty Residual Pool Account	Allocation of funds to a new Internally Funded Research Activities Account (e.g., where the Faculty runs an internal competitive process to award research funds). New Accounts of this type would be subject to the set-up requirements specified in this Procedure. Use of funds directly from the Residual Research Funds Account (e.g., to fund a Faculty-wide research conference). *Note that funds from this Account type must not be allocated to an Individual Academic Account.	Allocation of funds to a new Internally Funded Non-Research Activities Account (e.g., where the Faculty runs an internal competitive process to award non-research funds). New Accounts of this type would be subject to the set-up requirements specified in this Procedure. Use of funds directly from the Unused Residual Non-Research Funds Account (e.g., development of Faculty-wide learning and teaching initiatives). *Note that funds from this Account type must not be allocated to an Individual Academic Account.	
Notification of Funds Available in Faculty Residual Pool Account	Relevant Faculty Executive Dean will be notified by end of January each year.		
Carry Forward Ability of Faculty Residual Pool Account	Any unspent balance will no longer be carried ov	ver to the next financial year.	

Operations Ledger

Operations Ledger - Account Structure

(21) Accounts in the Operations Ledger are a string of eight (8) digit characters. Unlike the Project Ledger, the structure of the Account is non-hierarchical. The first four (4) digits represent the Discipline. The next four (4) digits represent an activity which is unique to each Discipline, see below example.

Account 2011/0002, where 2011 is a Discipline for Ancient History within the Faculty of Arts and 0002 is the Activity for General Operating costs.

(22) Similar to the Project Ledger, external revenue streams with multiple revenue recognition requirements should be disaggregated into separate accounts to facilitate appropriate revenue recognition.

(23) The University will not recycle or reuse existing Operations Ledger Accounts, in order to maintain the integrity of life-to-date reporting of financial information. The Finance One chart is a live system and all changes including remapping of Accounts are applied retrospectively.

Selection Types and Codes

(24) There are various Selection Types in Finance One that are unique to each of the ledgers. Any changes to the Selection Types or Selection Codes must be approved by the Director, Financial Operations, Tax and Treasury or their nominated delegate. These Selection Types and Codes are listed in the <u>Finance Project Ledger Account Set-up Form</u>.

Accountability for adherence to Procedure

(25) The Director, Financial Operations, Tax and Treasury has overall accountability for ensuring adherence to this Procedure for all for all entities in the Macquarie University Group.

Part B - Summary by account

(26) The following section summarises the key components of this Procedure by Account Type.

Externally Funded Research Accounts

Account type	Externally Funded Research Accounts
Definition	Externally Funded research activities with a Written Document that specifies the income source, required use and available duration for use of the funds.
Common sources of income	Externally Funded Research Projects performed under a Written Document (e.g., ARC or NHMRC funded research) Externally Funded Research Conferences Externally Funded Research Consultancies performed under a Written Document Externally Funded Research Donations, Bequests and payments from Foundations Externally Funded Research Scholarships
Expenditure	Permitted expenditure to achieve the deliverables of the Written Document
Process for opening account	All Externally Funded Research Accounts must follow the Pre-Award and Post-Award Account set- up processes stipulated by the Research Services. This ensures that all research activities are approved in an efficient manner and are tracked with a Pure number and HERDC code from inception of the Account.
Changes to Account End Date	Any changes to the Account End Date must be approved by the Research Services Post Award team, to ensure that all contractual implications are addressed.
Use of Residual Funds after Account End Date	Residual Funds at the Account End Date will be returned to the External Research Funding Provider if this is stipulated in the Written Document. This is the case for all ARC and NHMRC funding. If the Written Document does not stipulate that unspent funds must be returned, these funds can be used by the Account owner for Research Activities, once the final Financial Acquittal has been accepted by the Funding Provider, until the Carry Forward End Date. Usage of these funds may be subject to periodic review by department, Faculty or Finance staff.
Carry Forward End Date	31 December of the Financial Year after the Account End Date e.g., if the Account End Date is 30 June 2021, then the Carry Forward End Date is 31 December 2022
Use of Unspent Funds at Carry Forward End Date	Any unspent funds at the Carry Forward End Date will usually be transferred to a Faculty Residual Research Funds Account, for use as noted in this Procedure. For accounts containing income that is classified as 'University consultancy', at the discretion of the relevant Executive Dean (or other Executive Group member) unspent funds at the Carry Forward End Date may instead be transferred to an Individual Academic Account, for use as noted in this Procedure.

Externally Funded Non-Research Accounts

Account type	Externally Funded Non-Research Accounts
Definition	Externally Funded non-research activities with a Written Document that specifies the income source, required use and available duration for use of the funds.
Common sources of income	Externally Funded Non-Research Projects performed under a Written Document Non-research Consultancies performed under a Written Document Externally Funded Non-Research Prizes Externally Funded Non-Research Donations, Bequests and payments from Foundations.
Expenditure	Permitted expenditure to achieve the deliverables of the Written Document.
Process for opening account	Completion of Finance Project Ledger Account Set-up Form, with attached Written Document.
Changes to Account End Date	Any changes to the Account End Date must be agreed with the External Funding Provider, which should be attached to the Finance Project Ledger Account Amendment Form. In cases where it is inappropriate to consult the Funding Provider on changes to the Account End Date, then changes to this date must be approved by the member of Executive, or their nominated delegate and Director, Financial Operations, Tax and Treasury or their nominated delegate.
Use of Residual Funds after Account End Date	Residual Funds at the Account End Date will be returned to the External Funding Provider if this is stipulated in the Written Document. If the Written Document does not stipulate that unspent funds must be returned, these funds can be used by the Account owner for Non-Research Activities until the Carry Forward End Date. Usage of these funds may be subject to periodic review by department, Faculty or Finance staff.
Carry Forward End Date	31 December of the Financial Year after the Project End Date e.g., if the Project End Date is 30 June 2021, then Carry Forward End Date is 31 December 2022.
Use of Unspent Funds at Carry Forward End Date	Any unspent funds at the Carry Forward End Date will usually be transferred to a Faculty Residual Non-Research Funds Account, for use as noted in this Procedure. For accounts containing income that is classified as 'University consultancy', at the discretion of the relevant Executive Dean (or other Executive Group member) unspent funds at the Carry Forward End Date may instead be transferred to an Individual Academic Account, for use as noted in this Procedure.

Internally Funded Research / Non-Research Accounts

Account type	Internally Funded Research / Non-Research Accounts
Definition	Internally Funded activities with a Written Document that specifies the income source, required use and available duration for use of the funds.
Common sources of income	Allocation from the DVC (Research) non-discretionary account for research purposes. Subject to approval by the Deputy Vice-Chancellor (Research). Allocation from the DVC (Academic) non-discretionary account for non-research purposes. Subject to approval by the Deputy Vice-Chancellor (Academic). Allocation from Faculty Residual Research / Non-Research Funds Account. Subject to approval by the relevant Executive Dean. Allocation from Macquarie Departments or Offices that issue funding or Prizes for use over more than one year. Deposits from students for fieldwork or other excursion trips where the activity spans more than a year.
Expenditure	Permitted expenditure to achieve the deliverables of the Written Document.
Process for opening account	Accounts that are co-funding part of a larger externally funded research activity will be set-up via the Research Services Application Process. Stand-alone Accounts (i.e., accounts that are not linked to external funding) that receive funding from the DVC (Research) will be set up via the Research Services Application Process. Stand-alone Accounts that receive funding from an internal source other than the DVC (Research) will be set-up by completion of the Finance Project Ledger Account Set-Up Form, with an attached Written Document from the Funding Provider.

Account type	Internally Funded Research / Non-Research Accounts
Changes to Account End Date	Any changes to this date must be approved by the internal funding provider. Changes to the Account End Date that extend the project into the next financial year will not normally be approved. Any Extension to externally funded research grant should be applied to any linked internally funded grant.
Use of Residual Funds after Account End Date	Residual Funds at the Account End Date will be returned to the internal funding provider.
Carry Forward End Date	Same as Project End Date.

Individual Academic Accounts

Account type	Individual Academic Accounts
Definition	An account opened for use by an individual academic to record income earned that does not have specific usage restrictions attached to the income source.
Common sources of income	Assessment Fees Examiner's Fees Royalty income streams Roles in relation to editing or reviewing journals Committee membership e.g., ARC College of Experts Honorarium fees received from other institutions External prizes or awards Consulting Fees without a Written Document stipulating how the funds must be spent. Fees received for community engagement activities Unspent funds remaining at the Carry Forward End Date from University consultancy (if authorised by Executive Dean)
Expenditure	Permitted expenditure in furtherance of the core research or teaching aims of the University, including: Running a conference or workshop HDR student support Staff development/training Pilot research projects Development projects Laboratory maintenance Open Access journal fees Purchasing or maintaining equipment Research Assistance Research services (e.g., lab or statistical analyses) Attending, or supporting a department member (including an HDR or MRes student) to attend outreach or engagement events or conferences (including travel and accommodation) Travel to partner organisations/laboratories. Prohibited expenditure includes: Payments to the account custodian as personal income Payment for services or products used by the account custodian in their personal capacity.
Process for opening account	Approval by a member of Executive, or their nominated delegate, using the Finance Project Ledger Account Set-up Form. The purpose, current and likely future income sources, expenditure plan, and anticipated account duration must be agreed and documented in a Finance Project Ledger Account Set-up Form at account set-up.
Changes to Account End Date	The Account owner must apply for extension of the Account via an updated Finance Project Ledger Account Amendment Form, which must be re-approved by a member of Executive or their nominated delegate.
Use of Residual Funds after Account End Date	The Account owner will normally apply for an extension to the Account End Date if Residual Funds are remaining at this time. If the Executive refuses to extend the Account End Date, then Residual Funds will transfer to the Faculty Residual Non-Research Funds Account, for use as noted in this Procedure. An Executive member will only refuse an extension of an Account End Date if there have been clear breaches of the use of these funds' contrary to the purpose for which the Individual Academic Account was established and documented at inception of the Project Account.
Carry Forward End Date	Same date as Account End Date

Account type	Individual Academic Accounts	
Time to spend funds received into the Account - Sunset Clause	Funds received must be spent within five years, or they will be transferred to the Faculty Residual Non-Research Funds Account, for use as noted in this Procedure. At the end of each Financial Year, the carry-forward amount on an Individual Academic Account will be equal to or lower than the sum of the last five years of income into that Account	
Use of unspent funds if the Project Account owner leaves Macquarie	IAA funds remain the property of the University at all times, and the account custodian has no claim to these funds when they cease employment with the University. By default, any unspent funds in an Individual Academic Account when the Account owner leaves the employment of Macquarie University will be transferred to the Faculty Residual Non-Research Funds Account, for use as noted in this Procedure.	
Honorary title holders	In cases where an Individual Academic Account holder leaves the employment of Macquarie University and is conferred with an Honorary academic title (as defined and granted in accordance with the Honorary Academic Titles Policy and Honorary Academic Titles Procedure) then, at the discretion of the University and upon approval from the relevant Executive Dean (or other Executive Group member), the Honorary member may retain access to their IAA account during the term of their Honorary title, for use in accordance with University policies. Since Honorary title holders are not employees and therefore do not have delegated authority to incur expenditure on behalf of the University, a relevant authorised member of staff will be identified to act as budgetary administrator of the IAA, in accordance with the Delegations of Authority Policy.	

Capital

Account type	Capital
Definition	Account, used by typically Property and IT, to capture capital expenses in delivery of an approved capital project
Common sources of income	None
Expenditure	Permitted capital expenditure to achieve the deliverables of the project scope
Process for opening account	Completion of Finance Project Ledger Account Set-up Form.
Account End Date	The date by which all activities to deliver the asset to its location and condition for use should be completed, and all final invoices paid. Changes to this expected date must be communicated in writing by Property and IT to Finance.

(27) The following table summarises approvals and responsibilities on common processes for Accounts in the Project and Operations Ledger.

Project Ledger - Research Accounts (Internal and External)

Activity	Approvals	Documentation	Responsibility to Action in Finance One
Account Set Up	Research Services	Workflow approvals in PURE and generation of efeed file.	Revenue Team, Financial Operations
Changes to Account End Date	Research Services - Post Award	Confirmation from funding provider	Revenue Team, Financial Operations
Maintenance of selection codes on Accounts	Collaboration of Research Services - Post Award and Research Reporting Team	N/A	Revenue Team, Financial Operations
Return of Residual Funds after Account End Date	Dictated by the funding agreement	Funding Agreement	Externally funded – Revenue Team, Financial Operations Internal funded – Office or Faculty Finance that provided funding

Activity	Approvals	Documentation	Responsibility to Action in Finance One
Transfer of residual funds that are retained	General Manager of Faculty	Evidence of approval by General Manager	Revenue Team, Financial Operations transfer funds
Closure of Account	Completion of activities	Acquittal process complete and account balances cleared	Revenue Team, Financial Operations

Project Ledger - Non-Research Accounts (Internal and External) incl Individual Academic Account and Capital

Activity	Approvals	Documentation	Responsibility to Action in Finance One
Account Set Up	Member of Executive or their nominated delegate and Director, Financial Operations, Tax and Treasury or their nominated delegate.	Finance Project Ledger Account Set-Up Form with supporting documentation	Revenue Team, Financial Operations
Changes to Account End Date	Confirmation from the funding provider. In cases where it is inappropriate to consult the Funding Provider on changes to the Account End Date, Member of Executive or their nominated delegate and Director, Financial Operations, Tax and Treasury of their nominated delegate.	Finance Project Ledger Account Amendment Form	Revenue Team, Financial Operations
Maintenance of selection codes on Accounts	Research Reporting Team	N/A	Revenue Team, Financial Operations
Return of Residual Funds after Account End Date	Dictated by the funding agreement	Funding Agreement	Externally funded – Revenue Team, Financial Operations Internal funded – Office or Faculty Finance that provided funding
Transfer of residual funds that are retained	General Manager of Faculty	Evidence of approval by General Manager	Revenue Team, Financial Operations transfer funds
Closure of Account	Completion of activities	Acquittal process complete and account balances cleared	Revenue Team, Financial Operations

Operations Ledger

Activity	Approvals	Documentation	Responsibility to Action in Finance One
Account Set Up / Amendment	Changes to the Organisation Chart is managed by Director, Financial Operations, Tax and Treasury their nominated delegate. Relevant Discipline must exist before an Account can be mapped to it.	Finance Operating Ledger Account Set-Up Form with supporting documentation	Revenue Team, Financial Operations
Maintenance of selection codes on Accounts	Collaboration of Faculty/Office and Research Reporting Team	N/A	Revenue Team, Financial Operations

Section 4 - Guidelines

(28) Nil.

Section 5 - Definitions

(29) Definitions specific to this Procedure are contained in the Project and Operations Ledger Account Policy.

Status and Details

Status	Current
Effective Date	30th November 2021
Review Date	30th November 2024
Approval Authority	Vice-President, Finance and Resources
Approval Date	23rd September 2021
Expiry Date	Not Applicable
Responsible Executive	Robin Payne Vice-President, Finance and Resources
Responsible Officer	Ben Gray Deputy Group Chief Financial Officer
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